



Post Office Box 7882 • Madison, Wisconsin 53707-7882 (608) 266-7513 • Toll-Free: (800) 662-1227 Sen.Grothman@legis.wisconsin.gov http://grothman.senate.wi.gov

Home

151 N University Drive, 312 West Bend, Wisconsin 53095 H: (262) 338-8061 C: (262) 689-8421

Chairman Schultz and Committee Members:

I am testifying in favor of Senate Bill 275 which makes adjustments to the membership of technical college district boards. Under current law, the boards consist of nine members. Two of the members must be employers, two employees, one school district administrator, one elected state or local official, and three additional members. This bill would change the composition of the board to include six business persons (owner, officer, director, member, manager, partner, operator, or employee), one school administrator, one elected state or local official, and one additional member.

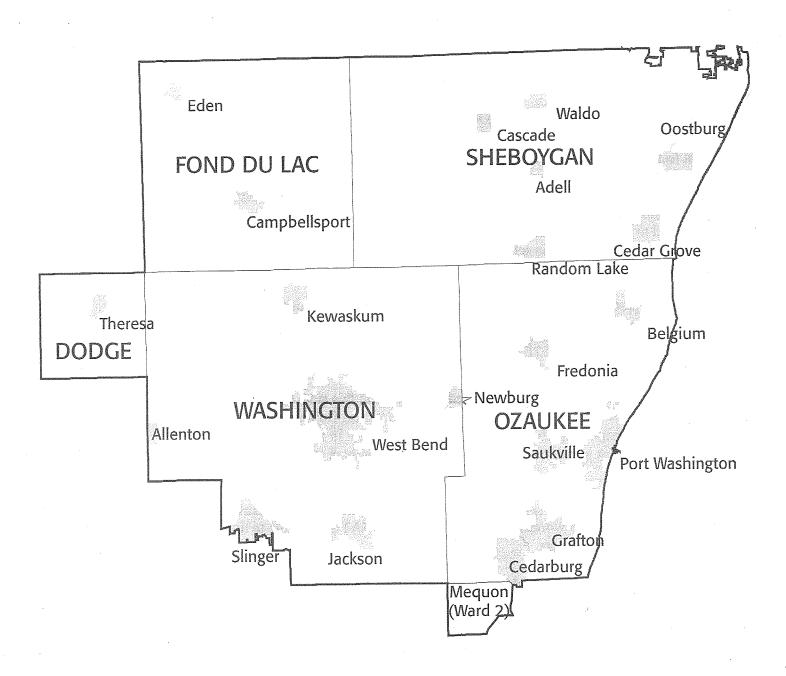
During the past several years I have heard many complaints about the technical colleges in my district. Most, but not all of these concerns are focused on the Milwaukee Area Technical College. Some of these complaints revolve around the cost to taxpayers and some revolve around the quality of education. The purpose of this bill is to address both problems.

We currently have a shortage of qualified employees in this state to address the 108,000 jobs that are available. A review of the Milwaukee Area Technical College Board shows one reason why we have a shortage of qualified employees for businesses in this state, particularly manufacturing. A small minority of current board members currently work for businesses.

Two members work for government in education, two work for primarily government funded non-profits, one is a labor lawyer, the public official is a former union steward, and two worked for businesses. It's no wonder there is a feeling that MATC is unable to meet the demands of Milwaukee area employers.

By comparison, seven of the nine Waukesha County Technical College (WCTC) board members could be said to represent for-profit business. It is not a coincidence that in Southeast Wisconsin WCTC has a much better reputation as far as the quality of their graduates. Another technical college with similar success is Moraine Park Technical College, which has six of nine board members who have worked for business for the majority of their employable years.

The bill before you requires that at least six of the nine board members work for a for-profit business, a non-profit hospital or health care organization, or credit union. Co-ops have since asked to be included in the bill. There have also been requests that at least two members of the



board be from manufacturing, and the represented businesses have at least ten full-time employees.

I feel strongly that we must do something to match the educational achievements with the needs of the business community. This is the first step in that process. This bill is the first step towards making sure that the students from the state's technical colleges are qualified to find gainful employment when they graduate.

Senate Bill 275

Technical College Board of Director Member's composition: Section 1 38.08 (1d)

Pros

- The changes proposed in Section 1 38.08 (1d) requiring "business persons" will contribute to a Board of Directors with a more in-depth understanding of the business climate Tech College graduates will face. Many of the current MATC Board are former union officers or married to a national union executive and have made Board decisions with focus on protecting the union versus further preparing students for the real world of work. While wonderful human beings, they lack business acumen.
- While Technical Colleges may have Advisory Councils or Committees to guide curriculum development, the Board is distant from these Councils or Committees contact today.
- Having a Board with the depth of "real" business experience focusing on student preparation for relevant employment post graduation will greatly influence the decisions made by the Board. Greater bottom-line fiscal orientation and experience with creative business solutions to solve fiscal challenges will benefit Board decisions relative to current tight budgets. Many individuals of the current MATC Board have a separate agenda to further the union. Example-The Board required the administration to convert the current student identification cards to be suitable for voter identification when a Driver Licensing office was a block away from the main campus and student could get State ID free. The cost to MATC was upwards of \$250,000 for the system conversion, dollars reallocated from direct student contact programs.
- For decades, the MATC Administration has been handcuffed in union contract negotiations by a board comprised of predominantly those with union affiliation not a business background. The Board dictates to the Administration areas negotiated.

Section 2 38.08 (1b) 1.

Pros

1. (b) 1. b. – Good changes as Health Occupation programs at Tech Colleges collaborate with such entities for student clinical experience and through this exposure, many students are successful in finding jobs with many of the large nonprofit health services providers.

1. (b) 2 – Provisions for retires with "business" experience will provide benefits as stated previously under Section 1 38.08 (1d), **Pros**, bullet number 3 above.

I support this bill in the hopes it will:

- 1. Allow business leaders to drive Board decisions
- 2. Allow Business leaders to set the future based on the business climate and not furthering a union agenda for political purposes
- 3. Make sound financial decisions with the budget given and be better stewards of the public dollar
- 4. Encourage business women and minorities to serve on Tech College Boards

Respectfully submitted,
Donna Goodwin
Human Resources Consultant
Former Private Sector Human Resources Executive (25 years)
And most recently (2.5 years) Technical College, AVP Human Resources



WISCONSIN TECHNICAL COLLEGE DISTRICT BOARDS ASSOCIATION

December, 2011

The Negative Impact of SB 275 and AB 353: Wisconsin Technical College District Board Representation of Employers and Taxpayers

Wisconsin technical colleges and their governing district boards oppose SB 275 and AB 353.

The Board Appointment Process

Wisconsin technical college district boards are appointed in a public and competitive process by public bodies comprised of local elected public officials. Since 1911, board members have been selected to represent the world of work: local business and industry, the district's employers and employees, local elected officials, and local K-12 school leaders.

The board appointment process is conducted by public bodies comprised of the college district's constituent county board chairs (for 13 college districts) and school board presidents (for 3 districts). Applicants respond to well-publicized public notices. Each applicant must submit a detailed résumé, letters of recommendation and an affidavit of eligibility. Each applicant must then appear and be interviewed in a public hearing. Any member of the public may also appear at these hearings.

Appointments are based on categories of service described below and must also fit a local "plan of representation" which is crafted in public by the appointment authority each year to assure the appointments best represent the district's demographics and needs. Appointments are for staggered 3-year terms and incumbents must go through the full process to be considered for a subsequent term. The statewide median date of first appointment among all 2011-2012 district board members is 2007.

The Bills' Negative Impact

SB 275 and AB 353 would make a large number of board members ineligible to continue serving, and would prohibit talented individuals from serving in the future. This is the case despite the fact they represent key employers, economic development leadership, and many key technical career training areas. These bills would fundamentally change the composition of

technical college district boards. While the bills are intended to increase the boards' representative nature, they would have the opposite effect.

Current 9-member boards are comprised of:

- 2 Employers
- 2 Employees
- 3 At-large/Additional members representative of the district
- 1 Elected state or local official, and
- 1 School district administrator

These bills require boards instead be comprised of:

- 6 "Business persons"
- 1 At-large/Additional member
- 1 Elected state or local official, and
- 1 School district administrator

Under the bill definitions, "business person" is limited to an employee, owner, director or manager or retiree of a:

- <u>for-profit</u> business;
- non-profit hospital, clinic or healthcare organization or facility; or,
- state or federal credit union.

Ineligible Employers/Employees/Retirees under the Restrictive "Business Person" Definition

If passed, a large number of current board members would be ineligible to serve except as the board's single additional member. Among others, the 6-member business person board majority would exclude persons who work for or are retired from the following types of employers and positions:

- Economic development organizations, workforce development boards, chambers of commerce, and other community-based organizations and not-for-profit groups;
- Police, fire, EMT, and other public safety and health officers and all other employees of municipalities, counties, villages and towns;
- Cooperatives, including those in farm, agri-business and dairy production, and others such as public cooperative electric, water, sewer and telecommunications utilities;
- Tribal and Native American nation employees including gaming industry employees;
- Not-for-profit insurance, mutual benefit and fraternal organizations;
- Trade association employees and officials, including those representing business and industry such as Wisconsin Manufacturers and Commerce, the National Federation of Independent Businesses, and Wisconsin Economic Development Association;
- Groups such as employees of the Boy Scouts, Girl Scouts, Boys and Girls Clubs, and YMCA and YWCA;
- Charitable organizations and foundations such as the United Way, Goodwill Industries, St. Vincent de Paul, private and public foundations, and other charitable and philanthropic groups;
- All religious orders and organizations;
- Veterans organizations such as the VFW and the American Legion;

- U.S. Military employees including career members and civilian employees, military recruiters and the Veterans Administration;
- The State of Wisconsin, including public health, veterans, workforce development, human services, UW (all institutions including Extension), natural resources, corrections, transportation, State Patrol, agriculture, and other agencies;
- Federal government and federal agency employees including the FBI, USDA, Forest Service and all others;
- School districts, including counselors, teachers, technical education directors, principals and other staff and administrators;
- Labor organizations/unions employees and officials:
- Faculty and staff of most private colleges and universities (all institutions other than for-profit/proprietary schools);
- Not-for-profit child care organizations, pre-schools and child welfare entities;
- Retired school superintendents/administrators not serving in the school administrator position; and
- Elected local and state public officials not serving in the elected official position.

Despite Dozens of CEOs, Presidents, Vice Presidents and Directors Already Serving, 1/3 of All Current Board Members Fall Outside the Bills' "Business Person" Definition

Based on 2011-12 district board membership, 1/3 of all current board members (48 of 144) do not meet the bills' restrictive "business person" definition. This is 57% (48 of 112) of the public officials serving in the 7 employer, employee and at-large board positions. This would affect 15 of 16 current college boards and affects up to 5 of 9 current members of individual existing district boards.

A table of current board members including employment and business leadership positions is attached to this document. The table presents two crucial sets of data:

- First, the table details the 48 current members who do not meet the new bill definition. Each is eligible now for at least 5 of 9 board seats. Each would be eligible for just 1 of 9 seats under the bills. This single seat would come up for appointment once each 3 years. These members represent economic development leaders, Tribal officers, education experts, law enforcement professionals, and many others. The types of employers, employees and retirees no longer able to serve cover numerous important district employers with large employee groups trained by technical colleges. They also represent key community and education partners and service groups.
- Second, the table lists the exceptional range of business and industry leadership already serving on district boards. This includes at least 16 business CEO/presidents, 11 business owners, and 16 vice presidents and directors. At least 17 board members (already meeting the bill definition of business person) are leaders in the manufacturing sector. Another 13 are leaders in the healthcare/occupations sector.

Arbitrary Distinctions Between Employers

The bills would also serve to make arbitrary distinctions among similar jobs at different employers. An insurance professional would or would not qualify depending on the type of company at which they work. Wisconsin is home to many fraternal, non-profit insurance concerns. Employees of these organizations would not qualify, while employees of a for-profit insurance company would. A supervisor for a private electric utility could serve, but a person in the same position with a municipal electric cooperative could not. A manager of a private dairy processing facility could serve but not the same employee at a local dairy cooperative. The director of food services for a large university or corrections facility would not qualify for the six business board seats, but the manager of a private restaurant would. Both hire and supervise graduates of the same programs.

The existing district board governance model assures that technical colleges have representative and responsive boards made up of individuals who represent the real world of work. This bill would limit the diversity of individuals serving on boards, and would needlessly eliminate representation of many important community interests. It would make boards less, not more, responsive to the programs offered and taxpayers served.

Finally, current district boards represent only the tip of the external representation that is the hallmark of our technical colleges. Every program at every technical college is guided by an external advisory committee. The majority of these 6,000 advisors statewide come from the workplaces served by our programs. District boards rely on these advisors in establishing, evolving and assessing all college programs.

Conclusion

There is simply no other college system in the nation or form of local government we know of that is already as well-represented by manufacturers and business owners and leaders as are our Wisconsin technical college district boards. These bills do a disservice to a century of excellent representation by failing to recognize the breadth of important business and community leaders who would be eliminated from eligibility to serve. They also do a disservice by undervaluing the extent to which private business owners and leaders are already so well represented on these boards.

If a legislator wishes to know more about, or contribute to, the local appointment process, we encourage him/her to contact the chair of the local appointment committee or committee members, or appear at an appointment hearing. This may be a more effective way to provide input to the board appointment process in lieu of bills that have significant negative impacts, and create significant unintended consequences.

For more information, contact Paul Gabriel, Wisconsin Technical College District Boards Association, 608 266-9430, <u>pgabriel@districtboards.org</u>.

Wisconsin Technical College District Boards 2011-2012

Impact of AB 353 and SB 275 Altering District Board Composition

Each Wisconsin technical college district board is comprised of 9 representative business and community leaders, as follows:

- 2 Employer, 2 Employee, and 3 At-large positions (AB 353/SB 275 eliminates these positions and replaces them with 6 "Business Person" positions and 1 At-large position) and
- 1 Local or State Elected Official and 1 School District Administrator (not affected by the bills).

their representation of important district interests and employers: The bill definition of "business person" would affect 43% (48 of 112) of current employer, employee and at-large board members despite

"Business Person" Current Board Members (Employer, Employee and At-large Categories) Not Meeting the Bill Definition of

Chief Deputy Lieutenant (retired) Director (retired) Economist/professor (retired) Business Development Nursing Instructor (retired) Teacher (retired) Referee (and retired nursing professor) President Director, Buildings and Grounds Teacher Business Representative	Title
Rock County Sheriff Wisconsin State Patrol UAW (GM Employee) Training Facility University of Minnesota; Economic Advisor to Assistant Secretary of the Army (Pentagon) Eau Claire Area Economic Development Corporation Chippewa Valley Technical College Appleton School District WIAA Kenosha Area Business Alliance Burlington Area School District Burlington Area School District Regional Council of Carpenters	Employer
Janesville/Blackhawk Janesville/Blackhawk Janesville/Blackhawk Monroe/Blackhawk Eau Claire/Chippewa Valley Eau Claire/Chippewa Valley Appleton/Fox Valley Appleton/Fox Valley Appleton/Gateway Burlington/Gateway Burlington/Gateway Burlington/Gateway	Residence/College

Executive Director

Skills Training Specialist Huber/Employment Coordinator President Business Representative (retired) Coordinator Director/Associate Researcher Division Administrator (retired) Director/Assistant Dean

School Administrator (retired) Professor, Reading/Literacy (retired) Executive Director CEO (retired)

Captain (retired) Office Coordinator

Program Coordinator, Career &

Sector Chief (former Warden, Fox Lake Correctional Facility) Technical Education

Human Services Supervisor (retired)

Deputy Director, Finance & Tribal Administrator

Guidance Counselor (retired) Diversity Affairs Director (retired) Personnel

Instructor Corporate Trainer

Community Volunteer Community Services Director Clerk of Circuit Courts (retired) Membership Development Director Librarian Aide (retired) President

> HIRE (Help in Re-Employment) Center, Private Hillside Family Resource Center Adams-Friendship Schools UW-Madison South Central Federation of Labor Sheet Metal Workers Sheboygan County Sheriff/County Jail American Assistance Center, etc.) Milwaukee Fire Department **UW-Stevens Point** Fort Memorial Hospital Foundation CESA #2 Manitowoc County Emergency Services UW-Oshkosh School of Nursing Hmong Mutual Assistance Association Partners for Community Development (Hispanic Industry Council, Workforce Development Board Workers Compensation, DWD

Milwaukee Public Schools

Lac du Flambeau Tribe Dodge County Department of Corrections

Shawano Public Library Church Mutual Insurance Company Great Rivers United Way Waukesha County Waukesha County Business Alliance Greater Green Bay Labor Council Luxemburg-Casco School District Marathon County Elcho School District Great Lakes Inter-Tribal Council

> Milwaukee/Milwaukee Area Stevens Point/Mid-State Sheboygan/Lakeshore Sheboygan/Lakeshore Friendship/Mid-State Fort Atkinson/Madison Helenville/Madison Madison/Madison Madison/Madison Fitchburg/Madison Kiel/Lakeshore Manitowoc/Lakeshore Plymouth/Lakeshore Sheboygan/Lakeshore

Milwaukee/Milwaukee Area Milwaukee/Milwaukee Area

Milwaukee/Milwaukee Area

Lac du Flambeau/Nicolet Area Ripon/Moraine Park Beaver Dam/Moraine Park

Onalaska/Western Shawano/Northeast Wisconsin Merrill/Northcentral Elcho/Nicolet Area Viroqua/Western Brookfield/Waukesha County Waukesha/Waukesha County Green Bay/Northeast Wisconsin Weston/Northcentral Lake Tomahawk/Nicolet Area Luxemburg/Northeast Wisconsin

Community Volunteer
District Administrator
Teacher and coach (retired)
4-H Youth Development Agent
President/CEO

(various)
School District of New Richmond
St. Croix Falls Schools
Cooperative Extension/Sawyer County
Superior Chamber of Commerce

Black River Falls/Western
New Richmond/WI Indianhead
St. Croix Falls/WI Indianhead
Cable/Wisconsin Indianhead
Superior/Wisconsin Indianhead

Definition of "Business Person" Current Business Leader Board Members (Employer, Employee and At-large Categories) Meeting the Bill

district boards already include proportionally more top business leaders than any other form of public office: The following 64 (of 112) members already meet the definition of "business person." Without AB 353/SB 275, we believe technical college

Employer	Residence/College
Creative Photography	Monroe/Blackhawk
Bunbury & Associates Realtors	Edgerton/Blackhawk
St. Mary's Janesville Hospital	Janesville/Blackhawk
Self-employed	Chippewa Falls/Chippewa Valley
Capital Appraisal & Consulting, O-W Realty	Withee/Chippewa Valley
UW Health, Eau Claire Family Medicine	Eau Claire/Chippewa Valley
Culver's Restaurants (Hudson, Menomonie),	,
Insurance executive (retired)	Menomonie/Chippewa Valley
Durand Builders Service, Inc.	Durand/Chippewa Valley
Walker Forge, Inc.	Neenah/Fox Valley
Primerica	Menasha/Fox Valley
Appleton Papers	Menasha/Fox Valley
	Appleton/Fox Valley
	Appleton/Fox Valley
ABB Group (Power and automation technologies)	Racine/Gateway
The Peter Scherrer Group (real estate/development)	Lake Geneva/Gateway
	,
	Creative Photography Bunbury & Associates Realtors St. Mary's Janesville Hospital Self-employed Capital Appraisal & Consulting, O-W Realty UW Health, Eau Claire Family Medicine Culver's Restaurants (Hudson, Menomonie), Insurance executive (retired) Durand Builders Service, Inc. Walker Forge, Inc. Primerica Appleton Papers Employment Resources Group Community First Credit Union ABB Group (Power and automation technologies) The Peter Scherrer Group (real estate/development) Lake Geneva/Gateway

(retired)

Snap-on, Inc.

Kenosha/Gateway

Vice President

Senior VP, Human Resources Owner

President

Vice President – Patient Services

Medicare Advantage Program Coordinator Director of Human Resources Safety & Health Coordinator (retired)

President

Attorney
Vice President, World of Work Solutions
Patient Care Director

Estimator/Project Manager Oxmer/Program Development Ma

Owner/Program Development Manager

Vice President, Private Banking Quality Control (retired)

Human Resources Manager

President

Employee President/CEO

Director, Patient Services/Quality,

Chief Nursing Officer

Contract Consulting Services/former Mayor Self-employed/City of Spencer

President

Consultant (retired), USAF (retired)

President/Owner

Attorney

Director of Human Resources (retired)

CEO

President President Driver

LDI Industries, Inc. (Lube Devices, Flodar, Hydra Tool, Vescor)

UW Hospital & Clinics
Big Mountain Enterprise

Pointe Precision LLC (CNC Machining)

Riverview Hospital Association Security Health Plan/Marshfield Clinic

Abbyland Foods, Inc.

ERCO Worldwide (USA), Inc.
Molded Dimensions (Engineered Eld

Molded Dimensions (Engineered Elastomer Solutions)

Self-employed

ManpowerGroup, Inc.

West Bend Clinic

Steiner Electric, Inc.
TeamTech/Versevo (Advanced Manufacturing Machine Tooling Consulting)

Machine Tooling Consulting)
National Exchange Bank and Trust

Alliance Laundry Systems

Reach & Schwaiger LTD., CPAs Packaging Corporation of America

Tahoe Lynx Golf Course (seasonal)
Superior Diesel, Inc.

Langlade Hospital

r Self-employed/City of Spencer Amron, A Division of AMTEC Corporation Phillips Plastics Corporation REI Engineering, Inc.

Self-employed

NEW Rehabilitation Services

Enstrom Helicopter Corporation Ministry Door County Memorial Center Jim's Building Center, Inc.

Tuescher Electric & Refrigeration Riverside Logistics

Manitowoc/Lakeshore
Stoughton/Madison
Monona/Madison
Stevens Point/Mid-State
Wisconsin Rapids/Mid-State
Marshfield/Mid-State
Wisconsin Rapids/Mid-State
Nekoosa/Mid-State

Whitefish Bay/Milwaukee Area Shorewood/Milwaukee Area Milwaukee/Milwaukee Area Colgate/Moraine Park West Bend/Moraine Park

Kewaskum/Moraine Park Fond du Lac/Moraine Park Brandon/Moraine Park Eagle River/Nicolet Area Tomahawk/Nicolet Area Mercer/Nicolet Area

Hatley/Northcentral
Spencer/Northcentral
Antigo/Northcentral
Phillips/Northcentral
Phillips/Northcentral
Wausau/Northcentral
Green Bay/Northeast Wisconsin
Oconto Falls/Northeast Wisconsin
Marinette/Northeast Wisconsin
Marinette/Northeast Wisconsin
Sturgeon Bay/Northeast Wisconsin
Livingston/Southwest Wisconsin
Darlington/Southwest Wisconsin

Registered Nurse
Owner
President/CEO
Director of Human Resources
President/CEO
President/CEO

Vice President
Coach/Facilitator
President
Vice President/Business Banker
Vice President, Business Operations

Project Specialist

Business Development Consultant

Community Relations Coordinator Broker Associate/Salesperson

Murphy Oil USA, Inc.

Coldwell Banker Brenizer, Realtors

Moyer Dairy
American Bank & Trust
The Richland Hospital, Inc.
Fairway Transit, Inc.
Wisconsin Amusement Concepts, Dynasty Food
Group, Dynasty Property Management
Waukesha State Bank
Be! Business Growth Consulting

Doctor's Park Clinic

Be! Business Growth Consulting
Stanek Tool Corporation
M&O BMO Financial Group
United Health Care/UMR/Midwest Security Ins
La Crosse Medical Health Science Consortium
TreuSolutions, Inc.
Jim's Barbers

Darlington/Southwest Wisconsin
Barneveld/Southwest Wisconsin
Lancaster/Southwest Wisconsin
Richland Center/Southwest Wisconsin
New Berlin/Waukesha County

Brookfield/Waukesha County
Dousman/Waukesha County
Oconomowoc/Waukesha County
Pewaukee/Waukesha County
Mauston/Western
Onalaska/Western
La Crosse/Western
Sparta/Western
Ladysmith/Wisconsin Indianhead
Superior/Wisconsin Indianhead

Elected Official Board Members Currently Serving (unchanged by bills)

Other Position

Supervisor, Racine County Board	Winnebago County Executive	Board member, Eau Claire County Board	Council member, Beloit City Council
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Elected Position

Village President, Cleveland Supervisor, Town of Cross Plains Village Clerk, Village of Junction City District Alderperson, City of Oak Creek Supervisor, Washington County Board

Food Services Director, Aramark Corporation Medical Clinic Manager (retired)

Racine County Workforce Development
Center (retired)
Vice President/Cashier, Cleveland State Bank
School Superintendent (retired)
Farmer

Machinist (retired)
Mayor of West Bend (retired), Executive Director,
Mid-Moraine Municipal Association

Residence/College

Beloit/Blackhawk Eau Claire/Chippewa Valley Oshkosh/Fox Valley

Racine/Gateway
Cleveland/Lakeshore
Cross Plains/Madison
Junction City/Mid-State
Oak Creek/Milwaukee Area

West Bend/Moraine Park

District Administrator School Administrator Superintendent District Administrator Superintendent Superintendent District Administrator District Administrator Superintendent District Administrator (retired) Superintendent Superintendent Superintendent Superintendent Superintendent Superintendent Superintendent Superintendent District Administrator	School Administrators Currently Serving (position unchanged by bills) Title School District	Sheriff, Barron County	Board Aldemon City of Sports	Council Board member. Menomonee Falls School	County Coroner, Lincoln County Sheriff, Florence County Council member Platteville Common	Supervisor, Oneida County Board
Evansville Community Schools Mondovi School District New London Schools Central High School District of Westosha Sheboygan Area School District DeForest Area School District Pittsville School District Nicolet High School District Ripon Area School District Crandon School District D.C. Everest Area School District DePere School District Platteville School District Kettle Moraine School District Independence Public Schools Northwood School District	erving (position unchanged by bills) School District	Senior Marketing & Sales Executive, FPM, Inc., Intercept Technology	CEO/Owner, Ro-An Corporation (retired)	Salesperson, Chester K. Bell Real Estate	Lincoln Co. Sheriff (retired), Owner Proulx's Professional Services	Exxon/Mobil executive (retired)
Evansville/Blackhawk Eleva/Chippewa Valley Fremont/Fox Valley Pleasant Prairie/Gateway Sheboygan/Lakeshore DeForest/Madison Marshfield/Mid-State Shorewood/Milwaukee Area Ripon/Moraine Park Crandon/Nicolet Weston/Northcentral DePere/Northeast Wisconsin Platteville/Southwest Wisconsin Delafield/Waukesha County Independence/Western Trego/Wisconsin Indianhead	Residence/College	Sparta/Western Rice Lake/Wisconsin Indianhead	Menomonee Falls/Waukesha County	Platteville/Southwest Wisconsin	Merrill/Northcentral Florence/Northeast Wisconsin	Three Lakes/Nicolet Area